



# **Driving Project, Program, and Portfolio Success**

**The Sustainability Wheel**

**Richard Maltzman  
David Shirley**

*Formerly of the 2001 David and Lucile  
Packard Management Education Award*



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# Driving Project Program And Portfolio Success The Sustainability Wheel

**Ary Bobrow, Project Management  
Institute**



## **Driving Project Program And Portfolio Success The Sustainability Wheel:**

*Driving Project, Program, and Portfolio Success* Richard Maltzman, David Shirley, 2015-09-10 Business sustainability is the management of environmental social and financial demands to ensure responsible ethical and ongoing success. Businesses appear to have not only bought into integrating sustainability into their business plans but have started profiting from it. This book helps project program and portfolio managers to integrate **Project Management for Healthcare** David Shirley, 2024-06-04. *Project Management for Healthcare Third Edition* covers the significant changes in both the direction of healthcare and the direction of project management in the post COVID pandemic area. A new chapter lets the reader reflect on the COVID pandemic in terms of project management. The third edition features changes related to The Project Management Institute's PMBOK Guide Seventh Edition and emphasizes tailoring performance domains and value delivery systems all from the perspective of the healthcare field. The book details the prevalence of online data and the need for its protection. The book explains how data can be protected during a project's lifecycle. Another chapter covers how Agile can be applied to projects in healthcare. This new edition also covers green technology and sustainability. Exploring the discipline of project management from a healthcare perspective, the book dissects the project process and covers the management skills required to successfully manage a project. By defining a project to include the tools and techniques required, the book shows how to successfully deliver a project from identifying stakeholders and developing and gaining consensus on requirements to constructing a project plan. It also covers in detail the skills required to successfully manage project stakeholders and team members. Managing healthcare projects using the discipline of project management is a skill that can help healthcare professionals better utilize limited resources both human and monetary and ensure the highest possible quality of care to meet or exceed their stakeholders' expectations. *Project Management for Healthcare Third Edition* shows how to use the discipline of project management to achieve those goals successfully. **Research Handbook on Complex Project Organizing** Graham M. Winch, Maude Brunet, Dongping Cao, 2023-01-19. This Research Handbook provides a cutting edge review of complex project organizing (CPO) and suggests fruitful avenues for future research with a focus on grand challenges and a sustainable future. *The Handbook of Project Management* Martina Huemann, Rodney Turner, 2024-02-28. This practice oriented handbook presents practitioners and students with a comprehensive overview of the essential knowledge and current best practices in project management. It includes the most up to date thinking in the discipline describing recent developments in a way that practitioners can immediately use in their work. *The Handbook of Project Management* was the first APM Body of Knowledge Approved title for the Association for Project Management. Over the course of six editions, *The Handbook of Project Management* has become the definitive desk reference for project management practitioners. The team of expert contributors selected to introduce the reader to the knowledge and skills required to manage projects includes many of the most experienced and highly regarded international writers and

practitioners The book is divided into six parts Projects Performance Process People Portfolio and Perspectives Including over 25 completely new chapters this sixth edition provides a fully up to date encyclopaedia for the discipline and profession of project management The book will be of use to all project management practitioners from those starting out in the profession to people with advanced experience It is also highly relevant to students with earlier editions being used as a set or recommended text on Masters courses in project management

*Social Responsibility and Sustainability* Walter Leal Filho, 2019-01-14 This book comprehensively describes social responsibility and sustainable development with contributions from scientists and representatives from industry working in the field The papers are innovative cross cutting and many share practice based experiences some of which may be replicable elsewhere Prepared by the Inter University Sustainable Development Research Programme IUSDRP and the World Sustainable Development Research and Transfer Centre WSD RTC it reiterates the current need to promote social responsibility Social responsibility and sustainable development are two different concepts whose integration over the years has led to significant advances in the way enterprises see and perceive their operations It is not only about policies or steps taken to meet legal requirements but is also about social equality and environmental accountability also bearing in mind the links with eco efficiency innovation and the health and wellbeing of workers According to ISO 26000 social responsibility is the responsibility of an organisation for the impacts of its decisions and activities on society and the environment through transparent and ethical behaviour that a contributes to sustainable development including health and the welfare of society b takes into account the expectations of stakeholders c is in compliance with applicable law and consistent with international norms of behaviour d is integrated throughout the organisation and practised in its relationships But even though the relations between social responsibility and sustainability are strong it is still necessary to encourage organisations to adhere to or at least follow the principles of sustainable development in their operations giving something back to the community As such there is a need for a better understanding of how social responsibility is related to sustainable development and of the identification of processes methods and tools that may help the integration of these two important elements There is also a real need to showcase successful examples of how to structure behaviour and institutional practice in line with the sustainability challenges we face today Chapter Reviewing the Stakeholder Value Creation Literature Towards a Sustainability Approach is available open access under a Creative Commons Attribution 4.0 International License via [link.springer.com](https://link.springer.com)

*Research on Project, Programme and Portfolio Management* Roxana Cuevas, Constanta-Nicoleta Bodea, Pablo Torres-Lima, 2020-12-17 This book collects recent work presented at the 31st IPMA Congress which was held in Merida Mexico from September 30th to October 2nd 2019 It covers a range of project programme and portfolio management contexts with the general aim of integrating sustainability into project management The book is structured into three parts The first part covers concepts and approaches related to the integration of sustainability in project management The second part presents research on integrating sustainability into

project management in different industries and regions The final part takes specific perspectives on integrating sustainability into project management related to learning and continuing competence development The book offers a valuable resource for all researchers interested in studying the emerging trends in incorporating sustainability in project programme and portfolio management Becoming a Sustainable Organization Kristina Kohl,2016-04-21 Organizations find that a performance gap exists between sustainability vision and benefits realization Effecting transformational change requires incorporating sustainability into organization s culture including policies processes and people Although they are often overlooked project management professionals and HR professionals are valuable *Research on Project, Programme and Portfolio Management* International Project Management Association. Congress,2021 This book collects recent work presented at the 31st IPMA Congress which was held in Merida Mexico from September 30th to October 2nd 2019 It covers a range of project programme and portfolio management contexts with the general aim of integrating sustainability into project management The book is divided into five parts Part I discusses general approaches to sustainability in project management including regional approaches and factors affecting the early stages of a project Parts II III and IV all present sustainable project management in a different context including education and welfare clean energy and smart cities Part V concludes the book by looking at perspectives and future directions for sustainable project management to take The book offers a valuable resource for all researchers interested in the emerging research trends in incorporating sustainability in project programme and portfolio management *Sustainable Project Management* Joel Carboni,William R. Duncan,Monica Gonzalez,Michael Pace,David Smyth,Michael Young,2024-09-27 Welcome to the future of project management where sustainability is just the beginning In the Third Edition of Sustainable Project Management The GPM Practice Guide we introduce the groundbreaking concept of regeneration taking sustainable project management to a new level This edition empowers project managers to go beyond minimizing harm toward actively restoring ecosystems building resilient communities and creating lasting positive change for both the planet and society This guide is more than just a book it s a comprehensive roadmap for integrating regenerative practices into every stage of project management If you re looking to align your projects with the global shift toward regeneration this is your essential resource What s New in the 3rd Edition Regenerative Focus Discover how projects can go beyond sustainability to rejuvenate natural systems enrich communities and build social equity Updated Case Studies Explore real world examples of successful regenerative projects that demonstrate the impact and value of this approach New Tools and Frameworks Use updated templates checklists and tools to seamlessly incorporate regeneration into your project life cycle Why This Book is a Must Have for Project Managers Transformative Concepts Understand the evolution from do no harm sustainability to a regenerative mindset where projects create net positive impacts Comprehensive Approach This guide offers step by step guidance on applying regeneration principles throughout the project management process from planning to execution and beyond Applicable to Any Industry Whether in construction

finance or IT the principles and practices in this guide will help you deliver projects that succeed while contributing positively to the world Future Proof Your Skills With global attention increasingly focused on environmental and social responsibility project managers who embrace these practices will be at the forefront of the next era of leadership As we face unprecedented challenges like climate change and social inequity the need for regenerative project management has never been greater This edition provides the strategies and tools you need to make a real difference whether managing a single project or overseeing a portfolio Sustainability is no longer enough Now is the time to lead with regeneration actively creating a better more resilient world What You ll Learn How regenerative sustainability can transform your projects and organization aligning with global goals like the UN s Sustainable Development Goals SDGs Practical steps to evaluate and improve the long term impact of your projects using regenerative development principles How to create meaningful stakeholder engagement strategies that ensure buy in and long term support for regenerative initiatives Strategies to incorporate circular economy principles into your projects ensuring efficient resource use and minimal waste Don t just manage projects lead them toward a regenerative future The Third Edition of Sustainable Project Management The GPM Practice Guide is your ultimate resource for integrating regeneration into your project management approach offering a holistic view that aligns business success with the needs of people and the planet Join the movement for sustainable and regenerative project management Order your copy today and become a catalyst for lasting change **Driving Sustainable**

**Innovation: How To Do Well While Doing Good** Project Management Institute PMI,2024-06-18 Driving Sustainable Innovation How to Do Well While Doing Good offers a thought provoking yet highly applicable resource for you and your organization to make sense of the future It brings together a powerful collection of executives thought leaders practitioners and researchers from around the world to map out what achieving truly sustainable innovation means for both individuals and organizations There is no doubt that the questions posed by Driving Sustainable Innovation are grand and challenging but it offers an extensive reservoir of practical actions you can take now to be future ready Opening the book Project Management Institute President and CEO Pierre Le Manh compellingly explains the challenge The world has been facing sustainability challenges for decades But for a long time we ve been surrounded by a narrative that sustainability is a zero sum game and that business leaders need to choose between doing what s right for the planet and doing what s right for their stakeholders This is a false choice In fact the quest for sustainability has proven to be a driving force behind innovation brand relevance and profitability across various sectors Pierre Le Manh President and CEO Project Management Institute

**Sustainability in Project Management** Gilbert Silvius,Ron Schipper,Julia Planko,Jasper van den Brink,2017-03-02 The concept of sustainability has grown in recognition and importance The pressure on companies to broaden their reporting and accountability from economic performance for shareholders to sustainability performance for all stakeholders is leading to a change of mindset in consumer behaviour and corporate policies How can we develop prosperity without compromising the

life and needs of future generations Sustainability in Project Management explores and identifies the questions surrounding the integration of the concepts of sustainability in projects and project management and provides valuable guidance and insights Sustainability relates to multiple perspectives economical environmental and social but also to responsibility and accountability and values in terms of ethics fairness and equality The authors will inspire project managers to be aware of these considerations and to apply them to the role they play in projects not just doing things right but doing the right things right

*Green Project Management* Richard Maltzman, David Shirley, 2010-08-31 Winner of PMI's 2011 David I Cleland Project Management Literature Award Detailing cutting edge green techniques and methods this book teaches project managers how to maximize resources and get the most out of limited budgets It supplies proven techniques and best practices in green project management including risk and opportunity assessments

**Driving Success in Challenging Times**, 2012 As we look at the state of project program and portfolio management in 2012 we see that a number of global dynamics are forcing organizations to take a more critical look at their practices Slow economic growth shifting global market priorities and a push for innovation all make for a very complex and risky business environment and put additional emphasis on the need for excellence in project program and portfolio management As the world's largest project management association PMI comes in contact with many examples of excellence in these areas

Sustainable Program Management Gregory T Haugan, 2013-10-07 The world is undergoing major transitions due to three driving forces population changes climate changes and energy resource constraints making it essential for us to move toward sustainability in the implementation of projects and programs as well as our everyday life Real sustainability exists where there is a balance between population and energy usage and a stable climate global equilibrium Designed for program and portfolio managers and senior planners Sustainable Program Management provides essential information on the three major driving forces of the coming decades and presents options to assist us in moving toward a sustainable future This book offers a unique approach to accommodating the three new constraints of population change climate change and energy resources as impacts on programs and portfolios It presents them in the form of overlays which facilitate planning by considering the effects of these additional constraints on a program along with schedule budget and performance constraints The overlays summarize the book's extensive analyses of these global challenges The book is divided into sections on population change climate change and energy resource constraints and provides background information and overlays for each one The author discusses scenarios possible solutions and probable outcomes which provide the basis for evaluating the risks and the sustainability considerations involved The final section of the text addresses planning for real sustainability and describes six pathways toward a sustainable system This practical book familiarizes readers with these new global challenges to program management and provides a basis for developing sustainable and successful programs

**Managerial Strategies and Green Solutions for Project Sustainability** Tam, Gilman C.K., 2017-02-22 Sustainability has become an increasingly vital

topic of discussion in modern society Various businesses and their professionals have begun adopting environmentally friendly practices and continue to search for new ways to incorporate sustainability into their protocol Managerial Strategies and Green Solutions for Project Sustainability is an essential reference source for the latest scholarly research on core concepts of project sustainability and its applications Featuring extensive coverage on a broad range of topics and perspectives such as energy systems climate change and human capital this publication is ideally designed for managers researchers and students seeking current information on structured managerial strategies for planning executing and assessing project sustainability performance

**The Wheel of Sustainability** Adam T Lawrence,2021-02-03 We solve problems every day We want our solutions to stick so the problems don t come back Sometimes even with the best efforts and intentions the same problems resurface There must be a better way to sustain the results you work so hard to achieve The Wheel of Sustainability is the better way This book will help you utilize your leadership commitment to engage and empower your teams with the Wheel and sustain their solutions With case studies and step by step explanations you will have the tools to help your organization win

Sustainable guide for Project Management IPMA,2024-12-03

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The IPMA ICB4 is the international standard on competence for project programme and portfolio managers The competence needed for each of these domains is defined in the following competence areas

People how do you interact with the people around you and yourself the Practice of our work needed for Projects Programmes and Portfolios the Perspective of the initiatives you re running the context within which the initiative is run and the link to what needs to be achieved

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*The Performance of Projects and Project Management* Laurence Lecoivre,2016-09-13 In the increasing number of heavily projectized organizations sustainable commercial performance depends on their ability to measure and develop the performance of project management This involves developing new skills and capabilities such as a learning approach across projects It also involves transforming established approaches such as



corporate governance to match the new project oriented context and finally it involves learning to use projects to enable key organizational objectives such as sustainability as well as the project specific outcomes The Performance of Projects and Project Management offers perspectives on all of these fundamental aspects of project performance As such it is an important book for those concerned with project strategy project delivery and business sustainability **Power in Projects, Programs and Portfolios** John Ryding Olsson,Mette Lindegaard Attrup,2015 Power in Projects Programs and Portfolios is the best selling Danish project management book that highlights the immensely successful Scandinavian approach to leadership within project management and it takes a more holistic approach to project work and project management The authoritative book deals with classic project management disciplines and focuses on the essential link between strategic priorities any program s impact and a project s powerful execution It takes an in depth look at areas such as change management change communication benefit tracking program management and portfolio management The book offers a large number of practical tools within projects management and leadership with on line access to concrete and easy to use practical tools and templates Recent years have seen a pronounced increase in the need for professional project management and the careful handling of associated portfolios This success is essential as key projects become ever more vital for the development and survival of organizations It is no longer enough for projects to just produce a set of deliverables They are expected to make a genuine difference within the organization and effect that organization s role in the wider world Consequently project management is not just about project managers it s about how senior management handles crucial portfolios successfully as well Such active project management requires power strength drive and energy not only within the individual project itself but also within the organization s programs and entire project portfolio It places new demands on both the project manager and their senior management To access accompanying tools please visit <https://www.djoeforlag.dk/sites/powertools> Subject Project Management Business **Taking Responsibility for Project Success** Ary Bobrow,Project Management Institute,2014 In the field of project management methods and certifications have been updated to reflect the shift toward sustainability However struggles remain in delivering sustainable results Drawing on the experiences of the United Nations Office for Project Services UNOPS this paper argues that there is a link between project success and sustainable results Why are projects delivered to time cost and quality expectations and are not yielding positive results Rethinking what is meant by a project s success the author applies sustainable values concerned with the social environmental and economic impacts to project management practice

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### **Driving Project Program And Portfolio Success The Sustainability Wheel Introduction**

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